



# North Carolina Department of Public Safety


## Juvenile Justice and Delinquency Prevention

Roy Cooper, Governor  
Eddie M. Buffaloe, Jr., Secretary

William L. Lassiter, Deputy Secretary

### MEMORANDUM

TO: Chairs of House of Representatives Appropriations Committee on Justice and Public Safety  
Chairs of Senate Appropriations Committee on Justice and Public Safety  
Fiscal Research Division

FROM: Eddie M. Buffaloe, Jr., Secretary   
William L. Lassiter, Deputy Secretary for Juvenile Justice and Delinquency Prevention

RE: Limit Use of Community Program Funds 

DATE: October 1, 2022

*As pursuant to S.L. 2017-57, 16D.1 (c) The Department of Public Safety shall submit an electronic report by October 1 of each year of the 2017-2019 fiscal biennium on all expenditures made in the preceding fiscal year from the miscellaneous contract line in Fund Code 1230 to the chairs of the House of Representatives Appropriations Committee on Justice and Public Safety and the Senate Appropriations Committee on Justice and Public Safety and the Fiscal Research Division. The report shall include all of the following: an itemized list of the contracts that have been executed, the amount of each contract, the date the contract was executed, the purpose of the contract, the number of juveniles that will be served and the manner in which they will be served, the amount of money transferred to the Juvenile Crime Prevention Council fund, and an itemized list of grants allocated from the funds transferred to the Juvenile Crime Prevention Council fund.*

Please find the Limit Use of Community Program Funds Report attached.

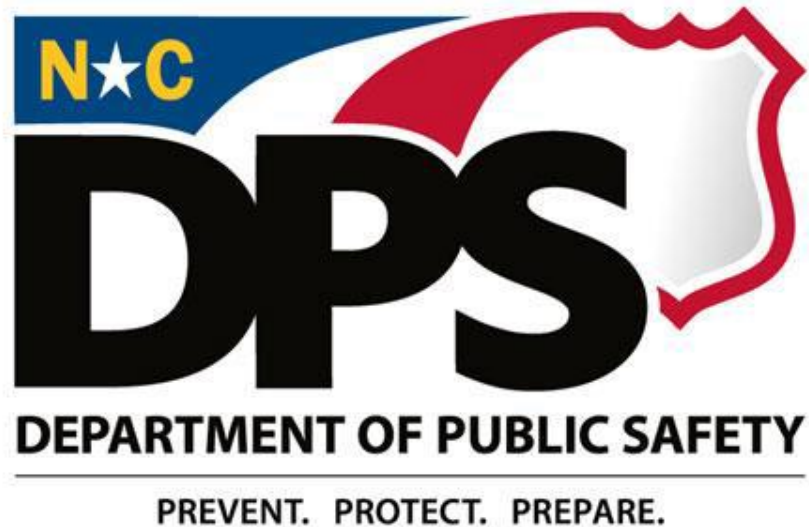
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**Limit Use of Community Programs Funds  
(Miscellaneous Contract Fund Report)  
Submitted October 1, 2022**

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**Juvenile Community Programs Miscellaneous Contract Fund Report  
Session Law 2017-57, 16D.1.(c)**

Submitted by:  
North Carolina Department of Public Safety  
Division of Juvenile Justice and Delinquency Prevention

JUVENILE COMMUNITY PROGRAMS

Table 1: Residential Contractual Services

Service Provider	Purpose of Contract	<sup>1</sup> Contract Execution and Contract Renewal Date	FY 2022-2023 Budgeted Contract Amount	Service Capacity	<sup>2</sup> Number of Youth to be Served Annually
<b>Eckerd Youth Alternatives</b>	<p>The <b>Eckerd Boys Academy at Boomer</b> and the <b>Eckerd Boys Academy at Candor</b> are intensive short-term juvenile residential services designed to provide a complete rehabilitative experience in 4-6 months for Level II adjudicated male youth between the ages of 13-17. The programs provide evidence-based programming including Cognitive Behavioral Therapy, life-skills development, restorative justice principles; and have a certified private school on campus to provide age-appropriate education services. Staff-secure residential services are delivered at two of the former wilderness camps sites in Candor and Boomer, and soon, at a third site in Yanceyville.</p> <p>Through a Contract Amendment, a third boys' short-term residential site was added in Caswell County with the capacity of 40 beds with a projected opening date in the coming year.</p> <p>Average length of stay is 147 days.</p>	<p>Contract Execution: October 1, 2020.</p> <p><i>Contract Renewal: September 30, 2023.</i></p>	\$11,009,957	<p>Maximum bed capacity for FY 2021-2022 is 80 for the two original boys short term sites.</p> <p>The maximum bed capacity for FY 2022-2023 will increase to 120 upon Caswell's site opening.</p>	<p>198</p> <p>297<sup>3</sup></p>

<sup>1</sup>Contract execution date is the original date services began with DPS. The renewal date signifies the continuation of services through a contract renewal process wherein the Department exercises its option to annually renew the contract until the request for proposal, competitive bid process.

<sup>2</sup> Number of youth to be served computation consists of prior fiscal year terminations, length of stay and maximum bed capacity. Thus, a decrease or increase in the projection is contingent upon prior fiscal year data.

<sup>3</sup> Projection of youth to be served is including full capacity at the Caswell site

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2022-2023 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Eckerd Youth Alternatives</b></p>	<p>The <b>Eckerd Girls Academy at Kerr Lake</b> is a short-term staff-secure residential service designed to provide a complete rehabilitative experience in 4-6 months for Level II adjudicated female youth. Youth receive Cognitive Behavioral Therapy and the site provides assessments, individualized services, life-skills, and recreation; and has a certified private school on campus to provide age appropriate education services. The site is located in Manson. Client/staff interactions are based on a trauma informed care approach and are directed toward engaging all clients in a collective process of healing, social growth, and behavior change that benefits youth, their families, and communities.</p> <p>Average length of stay is 155 days.</p>	<p>Contract Executed: September 1, 2020</p> <p><i>Contract Renewal: August 31, 2023</i></p>	<p>\$ 2,211,900</p>	<p>Maximum bed capacity for FY 2022-2023 is 20.</p>	<p>47</p>
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>Craven Transitional Living Home</b>, located in New Bern, is a 6-to-12-month residential program that serves as a stepdown out-of-home placement for male youth transitioning from a youth development center. Youth acquire academic and vocational skills needed to live independently. During their stay, youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is 136 days.</p>	<p>Contract Ends: August 31, 2022</p> <p><i>Currently there is a Sole Source request submitted to continue this contract</i></p>	<p>\$550,000</p>	<p>Maximum bed capacity for FY 2022-2023 is 8.</p>	<p>22</p>

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2022-2023 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>North Hills Transitional Living Home</b>, located in Raleigh, is a 6-to-12-month residential program that serves as a stepdown placement for female youth transitioning from a youth development center and residential care programs.</p> <p>Youth acquire academic and vocational skills needed to live independently. During their stay, youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is 94 days.</p>	<p>Contract Ends: August 31, 2022</p> <p><i>Currently there is a Sole Source request submitted to continue this contract</i></p>	<p>\$450,000</p>	<p>Maximum bed capacity for FY 2022-2023 is 5.</p>	<p>19</p>
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>Forsyth Transitional Living Home</b>, located in Winston-Salem, is a 6-to-12-month residential program that serves as a stepdown out-of-home placement for male youth transitioning from a youth development center.</p> <p>Youth acquire academic and vocational skills needed to live independently. During their stay youth have a choice of four educational tracks that include community college classes, vocational trade, GED, or high school. The program also strives to ensure youth are gainfully employed while involved in program activities.</p> <p>Average length of stay is 87 days.</p>	<p>Contract Ends: August 31, 2022</p> <p><i>Currently there is a Sole Source request submitted to continue this contract</i></p> <p><i>The Forsyth Home will no longer be under lease as of December 31, 2022 Replacement of this site's bed capacity will be made available through expansion of 2 beds at the Craven Home and 4 at a Methodist site</i></p>	<p>\$625,920</p>	<p>Maximum bed capacity for FY 2022-2023 is 6.</p>	<p>25</p>

JUVENILE COMMUNITY PROGRAMS

	<p>*First year of operation for this program was greatly impacted by the unprecedented COVID-19 pandemic.</p>	<p><i>located in Wayne County, thus no loss in bed capacity.</i></p>			
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JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2022-2023 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>Insight Juvenile Crisis and Assessment Center (JCAC)</b> is located on the campus of CA Dillon Youth Center in Butner. Youth served represent multiple districts within the Central and Eastern regions of the state. The program provides residential crisis and assessment for youth who require a temporary out-of-home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.</p> <p>Average length of stay is 25 days.</p> <p>The <b>Bridges Juvenile Crisis and Assessment Center (JCAC)</b> was formerly known as the Forsyth County Youth Detention Center and is located in Winston-Salem. The program serves the Piedmont region and surrounding counties as needed. The program provides residential crisis care and assessment for youth who require a temporary out of home placement to stabilize behaviors and assessment services to determine and recommend effective intervention services.</p> <p>Average length of stay is 28 days.</p>	<p>Contract Executed: April 24, 2022</p> <p>Contract Renewal: April 23, 2023</p>	<p>\$3,275,114</p> <p>Bridges service site is included on Insight contract and is included in total contract cost</p>	<p>Maximum bed capacity for FY 2022-2023 is 14.</p> <p>Maximum bed capacity for FY 2022-2023 is 12.</p>	<p>204</p> <p>156</p>

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2022-2023 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Methodist Home for Children, Inc.</b></p>	<p>The <b>Western Area Multi-Purpose Juvenile Crisis and Assessment Center (JCAC)</b> is located in Asheville. This blended model provides crisis and assessment services to youth in the Western region of the state. The program also provides secure care placements as needed for juveniles.</p> <p>Average length of stay is 27 days.</p>	<p>Service site are covered in one contract</p>	<p>\$900,000</p>	<p>Maximum bed capacity for FY 2022-2023 is 9.</p> <p>This is a blended model consisting of 5 crisis and assessment beds and 4 secure placement beds.</p>	<p>121</p>



JUVENILE COMMUNITY PROGRAMS

Table 2: Non-Residential Contractual Services

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2022-2023 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>AMikids North Carolina Family Services, Inc.</b></p>	<p>AMikids North Carolina Family Services, Inc. provides <b>Functional Family Therapy (FFT)</b> to all 100 counties. FFT is a short-term, strength and family-based prevention and intervention program for high-risk youth that focuses on assessment and intervention to address risk and protective factors within and outside of the family environment that impacts the youth’s adaptive development.</p> <p>Average length of stay is 131 days.</p>	<p>Contract Executed: October 1, 2020</p> <p><i>Contract Renewal: September 30, 2023</i></p>	<p>\$2,877,570</p>	<p>Maximum capacity for FY 2022-2023 on any given day is 190 juveniles for FFT service delivery.</p> <p>FFT therapists provide services in five regional area offices to all 100 counties in the state.</p>	<p>529</p>

JUVENILE COMMUNITY PROGRAMS

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2022-2023 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Children’s Hope Alliance</b></p>	<p>Children’s Hope Alliance provides Treatment Alternatives for Sexualized Kids (TASK) to 36 counties in North Carolina. TASK has two components: an in-depth assessment called a Comprehensive Evaluation of Harm (CESH) and an intensive community-based treatment component that addresses problem sexual behavior.</p> <p>This Problem Sexual Behavior (PSB) treatment model may take up to one full year to complete.</p> <p>Average length of stay is 169 days for treatment and the specialized CESH assessments can take up to 30 days to complete.</p>	<p>Contract Executed: July 1, 2022</p> <p>First Optional Renewal: July 1, 2023</p>	<p>\$1,000,000</p>	<p>This contract pays for 33 CESH assessments and 35 TASK treatment slots</p>	<p>Number of youth to be served in TASK assessments/ treatment annually is 75.</p>

JUVENILE COMMUNITY PROGRAMS

Table 3: Multi-Purpose Juvenile Home Contractual

Service Provider	Purpose of Contract	Contract Execution and Contract Renewal Date	FY 2022-2023 Budgeted Contract Amount	Service Capacity	Number of Youth to be Served Annually
<p><b>Methodist Home for Children, Inc.</b></p>	<p>There are five (5) <b>Multi-Purpose Juvenile Group Homes</b> that serve as a secure non-institutional alternative to a youth development center and secure detention.</p> <p>Each home, located in Chowan, Hertford, Wayne, Robeson, and Macon counties, has a bed capacity of eight (8). These sites provide the Department’s Model of Care therapeutic treatment model. The model addresses anti-social behaviors by implementing an individualized social and life skills curriculum. The homes primarily serve court-ordered, Level II youth in the judicial districts.</p> <p>Average length of stay is 149 days.</p> <p>In FY 2022-2023, the Union County Home Blended Model was added to the contract. The home has a 10-bed capacity with model flexibility to include delivering the group home model and the transitional living model.</p>	<p>Contract Executed: March 1, 2022</p> <p><i>Contract Renewal: February 28, 2025</i></p>	<p>\$ 4,679,952</p>	<p>Maximum bed capacity for FY 2022-2023 is 50.</p>	<p>122</p> <p>48</p>

JUVENILE COMMUNITY PROGRAMS

	Average length of stay in the Union Home is 76 days despite the model.				
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**JUVENILE COMMUNITY PROGRAMS**

Table 4: Intensive Intervention Services<sup>4</sup>

Fiscal Host County	Counties Served	Sponsoring Agency	Primary Service	Contract Execution	FY 2022-2023 Budgeted Contract Amount	Number of Youth to be Served Annually
<b>Western Region</b>						
<b>Burke</b>	<b>Burke, Caldwell, Chatham, Cleveland, Gaston, Lincoln</b>	Barium Springs Home for Children	Parent/Family Skill Building	July 1, 2022	\$100,000	12
<b>Haywood</b>	<b>Cherokee, Clay, Graham, Haywood, Jackson, Macon, Swain</b>	HIGHTS, Inc	Home-Based Family Counseling	July 1, 2022	\$89,343	15
<b>Yadkin</b>	<b>Ashe, Alleghany, Wilkes, Yadkin</b>	Children’s Center of Surry Inc.	Family Counseling	July 1, 2022	\$149,911	24
<b>Piedmont Region</b>						
<b>Rockingham</b>	<b>Rockingham, Surry, Stokes</b>	Rockingham County Youth Services Fresh Start	Family Counseling	July 1, 2022	\$91,219	24
<b>Davidson</b>	<b>Davidson</b>	Family Services of Davidson County Inc.	Mentoring	July 1, 2022	\$90,716	15
<b>Richmond</b>	<b>Anson, Richmond, Stanley, Montgomery</b>	Life Connections of the Carolina’s, Inc.	Mentoring	July 1, 2022	\$51,964	15
<b>Randolph</b>	<b>All counties in West, Piedmont and Central Areas</b>	Family Centered Treatment Foundation, Inc.	<u>Home-Based Family Counseling</u> Temporary Foster Care	July 1, 2022	\$246,400	<u>60</u> 35
<b>Forsyth</b>	<b>Forsyth</b>	Youth Collaborative	Interpersonal Skill Building	July 1 2022	\$63,611	18

<sup>4</sup> The transfer of funds to Juvenile Crime Prevention Council funds, a JCPC-endorsed process to fund Intensive Intervention Services at the local and regional level.

**JUVENILE COMMUNITY PROGRAMS**

<b>Fiscal Host County</b>	<b>Counties Served</b>	<b>Sponsoring Agency</b>	<b>Primary Service</b>	<b>Contract Execution</b>	<b>FY 2022-2023 Budgeted Contract Amount</b>	<b>Number of Youth to be Served Annually</b>
<b>Mecklenburg</b>	<b>Mecklenburg</b>	Youth Development Initiative (YDI)	Vocational Skills YDI Vocational & Career Development Academy	July 1, 2022	\$53,051	22
<b>Central Region</b>						
<b>Cumberland</b>	<b>Cumberland</b>	Cumberland County Communicare Inc.	Family Counseling	July 1, 2022	\$145,000	45
<b>Wake</b>	<b>Wake</b>	Haven House, Inc.	Experiential Skill Building	July 1, 2022	\$150,000	25
<b>Wake</b>	<b>Wake</b>	Haven House, Inc.	Interpersonal Skill Building	July 1, 2022	\$151,320	40
<b>Durham</b>	<b>Durham</b>	Exchange Clubs' Child Abuse Prevention Center	Home-Based Family Counseling	July 1, 2022	\$58,130	9
<b>Granville</b>	<b>Granville, Franklin, and Vance</b>	Youth Villages, Inc.	<u>Assessments</u> Family Counseling	July 1, 2022	\$103,883	<u>40</u> 6
<b>Eastern Region</b>						
<b>Lenoir</b>	<b>Lenoir, Wayne, and Greene</b>	Prevention and Treatment Center of Lenoir County	Experiential Skill Building	July 1, 2022	\$95,000	30
<b>Nash</b>	<b>All counties in the Eastern Region</b>	Methodist Home for Children	Specialized Foster Care	July 1, 2022	\$74,564	5
<b>New Hanover</b>	<b>New Hanover</b>	NHC Community Justice Services, Youth Empowerment Services	Restitution/Community Service	July 1, 2022	\$42,000	35

**JUVENILE COMMUNITY PROGRAMS**

<b>Fiscal Host County</b>	<b>Counties Served</b>	<b>Sponsoring Agency</b>	<b>Primary Service</b>	<b>Contract Execution</b>	<b>FY 2022-2023 Budgeted Contract Amount</b>	<b>Number of Youth to be Served Annually</b>
<b>New Hanover</b>	<b>New Hanover, Pender</b>	Coastal Horizons Center, Inc. Family Preservation	Home Based Family Counseling	July 1, 2022	\$81,108	18
<b>Onslow</b>	<b>Duplin, Jones, and Onslow</b>	Onslow County Government (DSS) Youth Services	Individual Counseling	July 1, 2022	\$115,043	16
<b>Wayne</b>	<b>Wayne</b>	Methodist Home for Children	Home Based Family Counseling	July 1, 2022	\$88,247	10

Table 5: Summary of Contractual Services

<b>Contract Type</b>	<b>FY 2022-2023 Contract Totals</b>
<b>Residential Services</b>	\$19,022,891
<b>Non-Residential Services</b>	\$3,877,570
<b>Intensive Intervention Services<sup>5</sup></b>	\$2,040,510
<b>Multi-Purpose Juvenile Homes</b>	\$4,679,952
<b>Total:</b>	<b>\$29,620,923</b>

**Service Impact Notes:**

- In FY 2022-2023, the Section has committed all but \$240,411 of the allocated budget. Although the money appears unallocated at the time of this report, the money will be utilized for maintenance of the Division owned or leased sites and for start-up funds for new contracted sites.

<sup>5</sup> In support of footnote #4, this line meets the requirements of reporting on the full amount of funds transferred to JCPC funds.

## JUVENILE COMMUNITY PROGRAMS

- In FY 2022-2023, contractual funds support seventeen (17) short-term residential sites, two (2) community-based contractual programs (FFT) that serve all 100 counties, and twenty-three (23) Intensive Intervention Services. Collectively the **FY 2022-2023 Contractual funds are expected to serve approximately 1,544 youth.**
- The Juvenile Community Programs Section recognizes that the number of youth served in FY 2022-2023 was impacted by the reduction in the utilization of services caused by the COVID-19 pandemic. Additionally, the residential program capacity for certain programs was impacted by COVID-19 outbreaks.
- In FY 2022-2023, Juvenile Community Programs will continue its partnership with Children’s Hope Alliance for the Treatment and Assessment for Sexualized Kids (TASK) program for juveniles identified with problematic sexual behaviors. For FY 2022-2023, the Section expanded coverage of these services to 38 counties. The provider also has the ability to provide assessment services for identified juveniles located in our secure juvenile justice facilities (detention and YDCs). This specialized community-based non-residential contract helps to ensure that problematic sexual behavior is addressed to increase public safety.