

N.C. Department of Public Safety

Division of Adult Correction and Juvenile Justice FY 2020-2021 JCPC-Endorsed Level II Dispositional Alternative Programs

Request for Proposals

I. <u>Introduction and Scope of Services</u>

The 2011 Session of the North Carolina General Assembly required that the Department of Juvenile Justice and Delinquency Prevention (consolidation in 2012 created the Department of Public Safety) through SESSION LAW 2011-391 expend funds to serve high-risk adjudicated youth through four different options. This Request for Proposals (RFP) seeks to address two of those options: 1) Regional programs that are collaborative of two or more Juvenile Crime Prevention Councils which provide **Level II intermediate dispositional alternatives** for juveniles; or 2) Juvenile Crime Prevention Council funds to be used for **Level II intermediate dispositional alternatives** for juveniles listed in N.C.G.S. §7B-2506 (13) through (23). See **Attachment H**.

The Juvenile Community Programs Section conducted an analysis of the risk and needs data of juvenile offenders receiving Level II Dispositions in collaboration with the Department's Juvenile Court Services Section. Analysis of each Judicial District and Area revealed gaps in service delivery for various identified services within the Judicial District. Based on this analysis, the following service needs were identified for JCPC-Endorsed Level II Dispositional Alternative funding: Vocational Development, Gang Specific Services, Specialized Foster Care, Therapeutic Foster Care, Temporary Foster Care, Temporary Shelter Care, Short-term Group Home Care, Multipurpose Home, Home-Based Family Counseling (Multi-Systemic Therapy and other), Family Counseling, Experiential Skill Building, Cognitive Behavioral Therapy, Juvenile Structured Day Reporting Center Services, and Restitution & Community Service. These proposed services have been identified by Judicial District and regions. Priority shall be given to those providers that are able to address these service needs across multiple counties within a given Judicial District or multiple counties across multiple Judicial Districts. All proposed services are found in Attachment B: Area and Judicial District Level II Dispositional Alternative Identified Service Needs.

II. Priorities

Under this RFP, priority will be given to applications proposing programming which:

- a) Serve the required target population; (see Bullet III: Target Population, Proposed Programming and Service Area)
- b) Provide evidence-based/evidence supported programming which will reduce recidivism for youth served;
- c) Deliver intensive services (see **Attachment E: Priority Services and Definitions** for acceptable service types);
- d) Provide the identified services by Judicial District(s) and are regional programs that are delivered through the collaborative efforts of two or more Juvenile Crime Prevention Councils; and
- d) Include on-going collaboration with court services personnel and other community partners.

III. Target Population, Proposed Programming and Service Area

Target Population includes juveniles who meet the below criteria. This juvenile population will, hereafter, be referred to as the "target population".

- 1. Male and/or female juveniles between the ages of 10 and 18.
- 2. Youth must be referred by a Juvenile Court Counselor.

- 3. The primary target populations for the identified services are juveniles who have received a Level II Disposition and their parent(s)/guardian(s). Level III juveniles transitioning from a Youth Development Center will also be eligible.
- 4. Selected Level I adjudicated juveniles, with a Medium/High Risk or a Medium/High Needs Score may be referred.

Proposed programming must:

- a) Include evidence-based/supported approaches for residential and/or community-based intensive services and/or re-entry services (step-down services from residential placement) for target population juveniles and their families as found in **Attachment B: Area and Judicial District Level II Dispositional Alternative Identified Service Needs**:
- b) Fill a gap in the service delivery continuum within the local community (services that are a duplication of efforts already being undertaken in the local community will not be considered for funding);
- c) Serve only the target population;
- d) Offer a service component that is therapeutic and family-focused; and
- e) Address the needs of the target population.

Service Area:

If the program serves more than a single county, the service area must:

- a) Encompass the area as defined by a Judicial District(s), identifying a lead county for which the disbursement of awarded funds will be delivered through the local county finance office; and/or
- b) Be regional and the provider must engage collaboratively with two or more JuvenileCrime Prevention Councils within or among Judicial District(s) to provide the identified Level II intermediate dispositional alternatives for juveniles within that/those Judicial District(s). See Attachment A: DPS Area Counties and Judicial Districts

IV. Eligibility

All applicants must:

- a) Be a currently funded JCPC-Endorsed Level II Dispositional Alternatives funded project and in good standing; **OR** be a former funded Level II JCPC Endorsed Dispositional Alternatives funded project with successful completion of a funding cycle, in good standing; **OR** be a current or former Alternatives to Commitment funded program serving Level II juveniles with few to no Level III Community Commitment juvenile referrals and admissions; **OR** be a new provider that meets the criteria outlined in eligibility requirements b, c, d, e, and f below;
- b) Be a public agency or private non-profit organization (14B NCAC 11B.0201);
- c) Submit proposals that clearly align with identified and documented service needs as assessed through the local Juvenile Crime Prevention Council (JCPC), or via collaboration between two or more JCPCs within a Judicial District or multiple Judicial Districts that recognize the service needs as identified in this RFP, and who also support these services for the target population;
- d) Demonstrate a proven track record of implementing residential and/or community-based intensive services for the youth described in this RFP, effective fiscal oversight, and collaboration with juvenile court services;
- e) Demonstrate organizational capacity for fiscal, programmatic, and administrative accountability, and the ability to begin operations quickly and efficiently; and
- f) Collaborate with juvenile court and other community partners to develop comprehensive service delivery, as identified by the service plan and Child and Family Team.

V. Funding Period

The funding period for this RFP is July 1, 2020, to June 30, 2021, and is contingent upon the availability of funds.

VI. Proposal Requirements and Submission Process

To be considered for funding, applicants must:

- a) Show that the proposed services meet an identified service need within the proposed geographic area(s) of service delivery to the target population;
- b) Complete and submit an on-line application in NCALLIES no later than 11:59 p.m. on May 8, 2020. The

application can be accessed by <u>clicking here</u> and following the directions listed on the webpage

c) Choose a promising or effective program(s) from:

Office of Juvenile Justice and Delinquency Prevention (OJJDP)

Model Programs Guide

http://www.ojjdp.gov/mpg

or

Office of Justice Programs (OJP) CrimeSolutions.gov

http://www.crimesolutions.gov/

Or

Results First Clearinghouse Database

https://www.pewtrusts.org/en/research-and-analysis/data-visualizations/2015/results-first-clearinghouse-database

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Thoroughly demonstrate how proposed services are evidence-supported and reduce recidivism for the targeted population, see Attachment E: Priority Services and Definitions; and

- d) Not for profit organizations must also upload the following documents into NCALLIES by the established due date and time in order for the application to be complete: 1) No Overdue Tax Form; 2) DPS Conflict of Interest Form; 3) Proof of 501(c)(3) status; and 4) Non-profit agency's Conflict of Interest policy.
- e) <u>Host</u> county JCPC electronic letter of approved support or an email offering support from the JCPC Chair (or member of the JCPC executive committee) must be uploaded with original program agreement, prior to awarding of funds if possible;
 - Please contact your Area Consultant or Area Office if the applicant is experiencing
 difficulty with acquiring the letter of support given the state of emergency at the time of
 this RFP release.
 - The letter of support <u>must</u> be uploaded to NCALLIES prior to the disbursement of funding for programs <u>awarded funds</u> and must be uploaded with the final approved application in NCALLIES by 11:59 p.m. on June 30, 2020.

NOTE: Letters of support must state, at a minimum, how the proposed services will:

- Address the targeted population,
- Fill a gap in the service delivery continuum within the local community/geographic region, and
- Not duplicate efforts already being undertaken in the local community.

The Juvenile Crime Prevention Council Chairperson Directory may be found at the following link: <u>Click</u> here.

VII. Evaluation

Applicants will be evaluated on their overall performance and evidence-based/supported approach using the latest juvenile justice research. Annually, the Department of Public Safety conducts an evaluation of JCPC-Endorsed Level II Dispositional Alternatives Programs and considers whether participation in each program results in a reduction of court involvement among juveniles. The Department also determines whether the programs are achieving the goals and objectives of the Juvenile Justice Reform Act, S.L. 1998-202. The result of this annual evaluation is reported to the Chairs of the Joint Legislative Oversight Committee on Justice and Public Safety and the Chairs of the Senate and House of Representatives Appropriations Subcommittees on Justice and Public Safety by March 1 of each year. (2013-360, s. 16D.1.) To review the report, please visit the DPS website on or after March 1, 2020 at: https://www.ncdps.gov/juvenile-justice/data-statistics-reports.

The Department also supports best practice models by including the Standardized Program Evaluation Protocol (SPEP) that demonstrates how specific program characteristics are effective in reducing recidivism.

Applicants must describe what model or evidence-based/supported approaches the program is based upon and incorporate core components in *Section IV. #9 Best Practice Model* of the program application.

See Attachment F: Core Components

VIII. Review Criteria for Proposals

Submitted proposals will be rated on:

- a) The degree in which requirements of this RFP are addressed;
- b) Provision of services with a large number of Level II youth who are most at-risk of being committed to a YDC. See Attachment C: Level II Distinct Juveniles: FY 16-17, FY 17-18, and FY 18-19, and Attachment D: Map of Distinct Juveniles with Level II Dispositions;
- c) Inclusion of rural counties, geographical representation and collaboration among counties;
- d) Provision of services based upon research;
- e) Presentation of a budget that matches the proposed services;
- f) Historically meeting and exceeding program goals/measurable objectives when providing services to this population;
- g) Evidence of the agency's capacity to administer a DPS funded program, including ability to comply with reporting and accountability requirements in a timely manner; and
- h) Demonstration of community support with cash or in-kind resources, including but not limited to, county appropriations or Medicaid reimbursements. (Proposals that include community cash or in-kind resources in the project budget must include documentation of the intent to provide that support and justification of the value claimed.) **NOTE: These funds require no local match** however; services must be offered to children/families without any cost to the family.

IX. Selection Process

The Department's Statewide Review Team will review, and rate proposals based on the information provided in the application and matching requirements of this RFP. The Statewide Review Team will present a funding decision to Department management for a final funding approval.

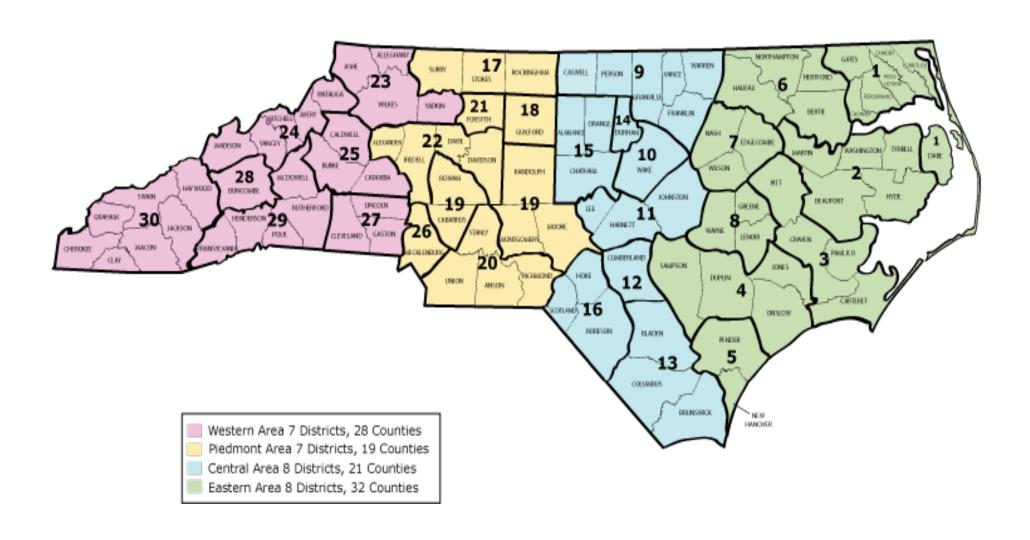
X. Timeline for RFP and Program Implementation

April 6, 2020-May 8, 2020	Request for Proposals Advertised		
April 23, 2020	NCDPS hosts a Webinar to assist JCPC Endorsed Level II Dispositional Alternative Program and Alternative to Commitment Program Applicants. Register for an invitation to the Webinar by emailing Katherine.Hiott@ncdps.gov , by 11:59 p.m. on April 21, 2020.		
May 8, 2020 By 11:59 pm	Applications must be submitted in NCALLIES; Host county JCPC electronic letter of approved support or email offering support from the JCPC Chair (or member of the JCPC executive committee) and must be uploaded with original program agreement, prior to awarding of funds if possible; Please contact your Area Consultant or Area Office if the applicant is experiencing difficulty with acquiring the letter of support given the state of emergency at the time of this RFP release. The letter of support must be uploaded to NCALLIES prior to the disbursement of funding for programs awarded funds. (See Section VI.(f.) Proposal Requirements and Submission Process of this RFP).		
June 1, 2020	Anticipated notification of funding to applicants.		
June 30, 2020	Revised, edited Program Agreement Application and JCPC letters of support are completed in NCALLIES.		
July 1, 2020	Funding year begins (contingent upon the completion of the required documentation, corrections, and submission of electronic signatures in NCALLIES).		

XI. Contact Information

Questions about this RFP should be directed to the DPS Area Consultant assigned to the county where services are being proposed. All questions generated from the RFP will be answered and posted on the DPS RFP posting site. **See Attachment G: DPS Area Consultant County Assignments.**

ATTACHMENT A: DPS Area Counties and Judicial Districts



Attachment B: Area and Judicial District Level II Dispositional Alternative Identified Service Needs

Service Type	Area	District
Home Based Family Counseling	East, Central, Piedmont, and West	D 1, 4, 5, 8, 14, 17, 19 & 30
Parent/Family Skill Building	Central, West	D 12, 16, 25, 27
Vocational Skill Building	East, Piedmont	D 8, 26
Mentoring	Piedmont	D 22
Residential: Specialized Foster Care, Therapeutic Foster Care, Temporary Foster Care, Temporary Shelter Care, Runaway Shelter Care, Respite, Group Home Care, Operation of 10-Bed Multipurpose Group Home Model in a State administered home in Union County Juvenile Structured Day	East, Central, Piedmont, and West	Districts with high concentration of need for Level II services based on Level II juvenile population and needs data- (Multi-County/ regional resource development is strongly encouraged.) Union County Group Home D 3 - Pitt County only
	East	
Community Service/Restitution	East	D 5 - New Hanover County only
Family Counseling	Central and Piedmont	D 9, D 17
Experiential Skill Building	East and Central	D 8, D 10
Gang Focused Interventions	East, Central, Piedmont	Cabarrus, Mecklenburg, Davidson, Iredell, Rowan, Guilford, Randolph, Forsyth, Pitt, Nash, Lenoir, Wayne, Wilson, Craven, Edgecombe

(Please see Attachment A for counties within each Judicial District)

ATTACHMENT C: Level II Distinct Juveniles FY 16-17, FY 17-18 and FY 18-19

Note: Counted as juveniles with complaints <u>or</u> motions disposed. Prior RFP data only counted juveniles with complaints disposed.

District	County	FY 16-17 Distinct Juveniles with a Level II Disposition	FY 17-18 Distinct Juveniles with a Level II Disposition	FY 18-19 Distinct Juveniles with a Level II Disposition
15	Alamance	51	56	48
22	Alexander	8	9	6
23	Alleghany	2	7	2
20	Anson	6	8	10
23	Ashe	1	1	2
24	Avery	5	4	3
2	Beaufort	15	21	16
6	Bertie	4	7	4
13	Bladen	3	6	3
13	Brunswick	26	12	6
28	Buncombe	35	22	25
25	Burke	32	24	24
19	Cabarrus	24	13	15
25	Caldwell	15	19	20
1	Camden	1	1	1
3	Carteret	8	3	3
9	Caswell	0	6	5
25	Catawba	40	41	39
15	Chatham	14	6	4
30	Cherokee	6	3	0
1	Chowan	5	4	0
30	Clay	0	0	0
27	Cleveland	27	22	10
13	Columbus	12	14	12
3	Craven	17	25	13
12	Cumberland	73	85	63
1	Currituck	2	1	4
1	Dare	5	6	5
22	Davidson	20	31	25
22	Davie	8	7	14
4	Duplin	9	9	12
14	Durham	41	61	41
7	Edgecombe	23	20	14
21	Forsyth	69	68	56
9	Franklin	8	3	1
27	Gaston	65	66	43
1	Gates	0	0	0
30	Graham	0	0	0
9	Granville	4	4	5
8	Greene	1	2	3
18	Guilford	121	112	91
6	Halifax	24	12 Page 7 of 21	11

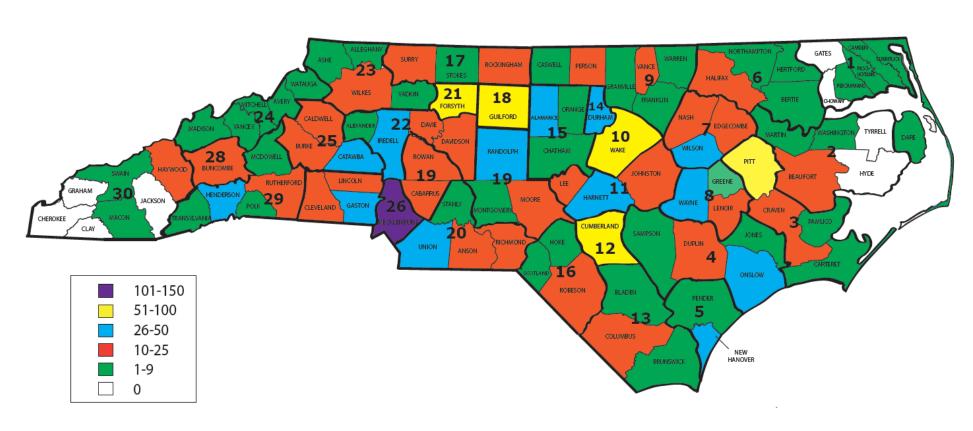
11	Harnett	37	36	33
30	Haywood	10	8	10
29	Henderson	10	22	27
6	Hertford	4	5	3
16	Hoke	10	8	6
2	Hyde	0	0	0
22	Iredell	37	34	47
30	Jackson	0	0	0
11	Johnston	20	27	18
4	Jones	4	1	3
11	Lee	19	27	16
8	Lenoir	21	21	11
27	Lincoln	10	15	11
30	Macon	4	3	4
24	Madison	4	1	2
2	Martin	18	14	8
29	McDowell	22	17	3
26	Mecklenburg	141	162	109
24	Mitchell	2	4	4
19	Montgomery	6	4	2
19	Moore	19	17	25
7	Nash	28	26	15
5	New Hanover	47	50	32
6	Northampton	47	5	4
4	Onslow	33	49	18
15 3	Orange Pamlico	5 2	3	8
1		11	13	8
5	Pasquotank Pender	18	12	8
1		2	3	3
9	Perquimans Person	14	15	17
3	Pitt	55	59	55
29	Polk	4	4	3
19	Randolph	36	36	26
20 16	Richmond Robeson	23 33	26 31	16 19
17		15	18	16
	Rockingham Rowan			
19		40 12	16	23
29	Rutherford		14	13
4	Sampson	14	15	7
16	Scotland	9	8	7
20	Stanly	7	9	5
17	Stokes	10	7	9
17	Surry	12	8	20
30	Swain	3	2	1
29	Transylvania	8	4	6
2	Tyrrell	2	0	0
20	Union	40	39	35
9	Vance	6	13	10
10	Wake	142	120	78
9	Warren	7	4	1
2	Washington	5	2	4
24	Watauga	4	4 Page 8 of 21	5

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	Total	1,942	1,926	1,557
24	Yancey	4	2	2
23	Yadkin	12	8	7
7	Wilson	24	19	26
23	Wilkes	23	21	24
8	Wayne	18	24	26

ATTACHMENT D

Distinct Juveniles with Level II Dispositions FY 2018-2019



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ATTACHMENT E: Priority Services and Definitions

RESIDENTIAL PROGRAMS

Programs where services are delivered in a residential setting.

PROGRAM TYPES

Group Home Care: Provides twenty-four-hour care for a residential placement lasting six to eight months in a therapeutic or structured family-like environment for youth. Includes intervention with client's family during and after placement and targets a reduction in offending behavior and recidivism. (Length of Stay= 90+ days, Frequency of Contact=NA) *Multipurpose Group Home* model length of stay= 4 to 6 months.

<u>Temporary Shelter Care:</u> Provides group home care and shelter (up to 90 days) for juveniles who need to be temporarily removed from their homes during a family crisis. (Length of Stay= up to 90 days, Frequency of Contact=NA)

Runaway Shelter Care: Provides shelter care for juveniles who have run away from home, are homeless or otherwise need short term care (15 days or less) while arrangements are made for their return home. (Length of Stay= up to 15 days, Frequency of Contact=NA)

<u>Specialized Foster Care:</u> Provides care for youth with serious behavioral or emotional problems through foster parents whose special training is designed to help them understand and provide needed support for children who are placed in their care.

(Length of Stay= flexible, Frequency of Contact=NA)

Academic Program

<u>Temporary Foster Care:</u> Provides short-term (up to 60 days) emergency foster care for diverted or adjudicated juveniles who need to be temporary removed from their home during a family crisis. Foster parents have been specially trained to understand and support the youth placed in their care. (Length of Stay= up to 60 days, Frequency of Contact=NA)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Individual Counseling (Optimal Target Weeks=25, Optimal Target hours=30)
- Group Counseling (Optimal Target Weeks=24, Optimal Target hours=40)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

 Could also have possible qualifying Supplemental Service of Behavioral Contracting/Management
- Family Counseling (Optimal Target Weeks=20, Optimal Target hours=30)
- Family Crisis Counseling (Optimal Target Weeks=4, Optimal Target hours=8)
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)
- Behavior management (Optimal Target Weeks=24, Optimal Target hours= 72) The total programming structure and activities of the program are all tied into a behavior management environment which consists of earning points or tokens to achieve previously set goals. A behavior management classification should not be given to programs which merely use periodic rewards or incentives to increase motivation.

 Could also have possible qualifying Supplemental Service of Mentoring, Mixed Counseling, or Remedial
- Social Skills Training (Optimal Target Weeks=16, Optimal Target hours=24)
- Remedial Academic Program (Optimal Target Weeks=26, Optimal Target hours=100)
 Could also have possible qualifying Supplemental Service of Job Training, Work Experience, Vocational Counseling

COMMUNITY DAY PROGRAMS

PROGRAM TYPES

Juvenile Structured Day Programs: Programs that offer well supervised and highly structured program of service to youth. Such service may enable youth to remain in the community. Clients may be long-term suspended from school or have behavior that might otherwise result in placement in detention. Typically, this type structure serves youth who are court involved and referrals are made from juvenile court counselors. Programs can either be full day or partial day (emphasis on service in the afternoon/after school hours). It is desirable for programs to have both treatment and educational components, such as, Individual and/or Family Counseling, Substance Abuse Education/Treatment, Restitution/Community Service, Tutoring, Alternative Education, Vocational Development and Structured Activities. (Length of Stay= Not to exceed one year without detailed documentation of need, Frequency of Contact=NA)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Individual Counseling (Optimal Target Weeks=25, Optimal Target hours=30)
- Group Counseling (Optimal Target Weeks=24, Optimal Target hours=40)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

 Could also have possible qualifying Supplemental Service of Behavioral Contracting/Management
- Family Counseling (Optimal Target Weeks=20, Optimal Target hours=30)
- Family Crisis Counseling (Optimal Target Weeks=4, Optimal Target hours=8)
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)
- Behavior contracting/contingency management (Optimal Target Weeks=24, Optimal Target hours=72) The total programming structure and activities of the program are all tied into a behavior management environment which consists of earning points or tokens to achieve previously set goals. A behavior management classification should not be given to programs which merely use periodic rewards or incentives to increase motivation.

 Could also have possible qualifying Supplemental Service of Mentoring, Mixed Counseling, or Remedial Academic Program
- Remedial Academic Program (Optimal Target Weeks=26, Optimal Target hours=100)

 Could also have possible qualifying Supplemental Service of Job Training, Work Experience, Vocational Counseling

CLINICAL TREATMENT PROGRAMS

Programs in which a professional helps a juvenile and/or his or her families solve problems through goal directed planning. It may include individual, group, family counseling or a combination. It may have a particular focus such as sex offender treatment or substance abuse treatment. Services may be community or home based.

PROGRAM TYPES

<u>Counseling:</u> A treatment technique based on one-on-one (individual) or group meetings with a therapist or counselor focusing on individual psychological and/or interpersonal problems. May include cognitive skills/life skills. Category includes family, individual, and group counseling.

(Length of Stay=Not Specified, Frequency of Contact= no less than every two weeks)

Individual Counseling POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Individual Counseling (Optimal Target Weeks=25, Optimal Target hours=30)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

 Could have possible qualifying Supplemental Service of Behavioral Contracting/Management
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

Group Counseling POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Group Counseling (Optimal Target Weeks=24, Optimal Target hours=40)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

 Could have possible qualifying Supplemental Service of Behavioral Contracting/Management
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

Family Counseling POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Family Counseling (Optimal Target Weeks=20, Optimal Target hours=30)
- Family Crisis Counseling (Optimal Target Weeks=4, Optimal Target hours=8)
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

Clinical Treatment Programs - Continued

Continued - Clinical Treatment Programs

Home Based Family Counseling: Provides short term, intensive services focusing on family interactions/dynamics and their link to delinquent behavior. Involves the entire family and is typically conducted in the home. May also include the availability of a trained individual to respond by phone or in person to crisis. The goal is to prevent delinquent and undisciplined behavior by enhancing family functioning and self-sufficiency.

(Length of Stay=six weeks to nine months, Frequency of Contact= at least three hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Family Counseling (Optimal Target Weeks=20, Optimal Target hours=30)
- Family Crisis Counseling (Optimal Target Weeks=4, Optimal Target hours=8)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

 Could have possible qualifying Supplemental Service of Behavioral Contracting/Management

<u>Substance Abuse Treatment:</u> In/Out-patient therapeutic services provided to juvenile offenders targeting substance abuse issues, including chemical dependency, alcoholism, and habitual or experimental use of other controlled substances. Personnel providing treatment must be licensed or certified to provide these services. (Assumed to be the same as Counseling Services:

(Length of Stay=Not Specified, Frequency of Contact= no less than every two weeks)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Individual Counseling (Optimal Target Weeks=25, Optimal Target hours=30)
- Group Counseling (Optimal Target Weeks=24, Optimal Target hours=40)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

 Could have possible qualifying Supplemental Service of Behavioral Contracting/Management
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

STRUCTURED ACTIVITIES PROGRAMS

Any non-residential program that provides a structured service plan of learning for the purpose of improving an individual's identified need(s) and with the purpose of improving the juveniles' (or parent's) skills or expanding their knowledge in a particular area, or enhancing academic performance.

PROGRAM TYPES

Mentoring: Provides opportunities for adult volunteers to be matched with delinquent or at-risk youth on a one-on- one basis. The mentor is an individual providing support, friendship, advice, and/or assistance to the juvenile. After recruitment, screening and training, the mentor spends time with the juvenile on a regular basis engaged in activities such as sports, movies, helping with homework, etc.

(Length of Stay= Minimum 1 year, Frequency of Contact= should average 2 hours per week)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Mentoring (Optimal Target Weeks=26, Optimal Target hours=78)

 Could also have possible qualifying Supplemental Service of Behavioral Management
- Behavioral contracting; contingency management (Optimal Target Weeks=24, Optimal Target hours= 72) The total programming structure and activities of the program are all tied into a behavior management environment which consists of earning points or tokens to achieve previously set goals. A behavior management classification should not be given to programs which merely use periodic rewards or incentives to increase motivation.

Could also have possible qualifying Supplemental Service of Mentoring, Mixed Counseling, or Remedial Academic Program

<u>Parent/Family Skill Building:</u> Services that focus on interactional or interpersonal issues faced by a parent(s)/family of a juvenile. This service works to develop parenting skills, communication skills, discipline techniques, and other related skills. May include sessions for parents only and/or sessions for parents and their child(ren).

(Length of Stay= Minimum 12 weeks unless implementing a model program & following model specifications, Frequency of Contact= no less than 2 hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

• Social Skills Training (Optimal Target Weeks=16, Optimal Target hours=24)

NOTE: If ONLY parents are the recipients of this service then it cannot be SPEP classified. If the service includes the parent and child, drill down to see if the service is a Social Skills Training service or a Family Counseling service.

Structured Activities Programs - Continued

<u>Interpersonal Skill Building</u>: Services that focus on developing the social skills required for an individual to interact in a positive way with others. The basic skill model begins with an individual's goals, progresses to how these goals should be translated into appropriate and effective social behaviors, and concludes with the impact of the behavior on the social environment. Typical training techniques are instruction, modeling of behavior, practice and rehearsal, feedback, reinforcement. May also include training in a set of techniques, such as conflict resolution or decision making, that focus on how to effectively deal with specific types of problems or issues that an individual may confront in interacting with others.

(Length of Stay= Minimum 12 weeks unless implementing a model program & following model specifications, Frequency of Contact= no less than 2 hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Social Skills Training (Optimal Target Weeks=16, Optimal Target hours=24)
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)
- Behavioral contracting/contingency management (Optimal Target Weeks=24, Optimal Target hours=72) The total programming structure and activities of the program are all tied into a behavior management environment which consists of earning points or tokens to achieve previously set goals. A behavior management classification should not be given to programs which merely use periodic rewards or incentives to increase motivation.

 Could also have possible qualifying Supplemental Service of Mentoring, Mixed Counseling, or Remedial Academic Program

Experiential Skill Building: Services that provide opportunities to juveniles using activities to develop skills. The activities may be highly related to the acquisition of the skill (i.e. Independent living skills training taught by having juveniles practice life skills such as laundry, washing dishes, balancing a checkbook) or may include adventure activities (such as rock climbing, rafting, backpacking, etc.) aimed at increasing self-esteem and building interpersonal skills to promote more appropriate behavior. (Length of Stay= Minimum 12 weeks unless implementing a model program & following model specifications, Frequency of Contact= no less than 2 hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

• Challenge Programs (Optimal Target Weeks = 4, Optimal Target hours=60)

Could also have possible qualifying Supplemental Service of Group Counseling

<u>Tutoring/Academic Enhancement:</u> Services intended to supplement full time academic program by aiding with understanding and completing schoolwork and/or classes. May also provide trips designed to be an enrichment of or supplemental experience beyond the basic educational curriculum. (Length of Stay= Minimum of 20 weeks, Frequency of Contact= No less than 2 hrs./week)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

• Remedial Academic Program (Optimal Target Weeks=26, Optimal Target hours=100)

Could also have possible qualifying Supplemental Service of Job Training, Work Experience, Vocational Counseling

Vocational Development: The overall emphasis focuses on preparing the juvenile to enter the work force by providing actual employment, job placement, non-paid work service (non-restitution based), job training or career counseling. These programs provide training to juveniles in a specific vocation, career exploration or career counseling, and/or job readiness. (Length of Stay= Minimum 12 weeks unless implementing a model program & following model specifications, Frequency of Contact= no less than 2 hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Vocational Counseling (Optimal Target Weeks=20, Optimal Target hours = 40)

 Could also have possible qualifying Supplemental Service of Remedial Academic Services
- Job Training (Optimal Target Weeks=25, Optimal Target hours=400)

 Could also have possible qualifying Supplemental Service of Remedial Academic Services
- Job Placement (Optimal Target Weeks=26, Optimal Target hours=520)

Could also have possible qualifying Supplemental Service of Remedial Academic Services

RESTORATIVE PROGRAMS

Programs that offer immediate and short-term involvement with juveniles to focus on negative and/or offending behaviors with the aim of resolution of the presenting problem and extinction of behavior.

This is a guide to aid in determining whether or not a JCPC funded program provides a SPEP service. Classification is based only upon the service, intervention, or treatment being provided. Do not consider the current dosage when classifying the SPEP service type. Dosage is addressed in another part of the SPEP instrument.

Restitution/Community Service

<u>Restitution</u> - Programs that provide opportunities for offender to be accountable for their actions to the community and/or victim(s) through forms of payments or community service work that earns money to repay the victim(s).

Community Service - A court-ordered dispositional alternative for a delinquent juvenile, consistent with the requirements of G.S. 7A-649, and entailing, on the juvenile's part, for purposes of this definition either community service to redress an injury to any person or entity that has suffered loss or damage as a result of the offense committed by the juvenile. Services should be provided for diverted and/or adjudicated youth.

(Length of Stay: Diverted youth and Teen Court referrals= no more than 6 months, Court supervision= one year unless otherwise ordered; Frequency of Contact= minimum twice per month and no less than 8 hours per month)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

for services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

• Restitution/Community Service (Optimal Target Weeks=9, Optimal Target hours=38)

ATTACHMENT F: Core Components

- 1. Defined protocol for program services and delivery. In Section IV, #8 Intervention/Treatment of the program application, the applicant must briefly describe either a manual or protocol that designates the method and manner of service delivery including the suggested number of sessions, content, and flow. Evidence of the said manual, or protocol, may include: treatment/intervention outline, curriculum, workbook/instructor's manual, lesson plan(s), or, a script. Individual Service/Treatment Plans are expected to show evidence of involvement of the juvenile and family in planning and are to include the client-specific concerns to be addressed, the intervention strategies to be utilized by the program staff to address those issues, and the planned/recommended frequency/duration of contact. Interventions, strategies, curriculum, frequency and duration should clearly be consistent with the manual/protocol.
- 2. Staff Training. The applicant must comply with JCPC Policy and Procedure requirements, which are specific to the program type of services being delivered, in regard to staff and volunteer orientation and training. Direct program service staff are to possess the necessary training requirements that include licenses when applicable, degrees, credentials, and certifications required for this program type. Training sessions in program service delivery, clinical supervision when applicable, case staffing and/or consultation sessions are to be documented and maintained.
- 3. Internal Program Monitoring and Corrective Action. In Section IV. #9 Best Practice Model of the program application, the applicant must briefly describe an established process by which a specified staff member monitors the delivery of program services for the purpose of examining how closely actual implementation matches the model/ protocol. Deviations from the model/protocol are to be addressed through written corrective actions. All Corrective Action findings are to be specified in writing, monitored, documented, and addressed accordingly.
- **4. Staff Evaluation**. In **Section IV. #9 Best Practice Model** of the program application, the applicant must briefly describe how staff will be evaluated on a specified schedule for compliance with the program/JCPC policies and model/protocol. Staff development plans are to be documented and implemented to address deviations and violations of program policies, models, or protocols. Overall work performance is to be formally and specifically appraised. Areas of improvement are to be identified including the knowledge, skills, and abilities necessary for enhancing program service delivery including, but not limited to, customer service.
- **5. Program Effectiveness.** In Section IV. #9 Best Practice Model of the program application, the applicant must briefly describe program protocol for determining and evaluating the effectiveness of its delivery of program services with all accepted referrals. This protocol must include a standardized approach for collecting, maintaining, and sharing effectiveness data.

ATTACHMENT G: DPS Area Consultant County Assignments

Eastern and Central Areas – Lead Consultant Pam Stokes		Western and Piedmont Areas – Lead Consultant June Ward		
EASTERN AREA 2241 Dickinson Avenue Greenville, NC 27834 Courier Box: 01-38-01 Main: 252-355-9013 Fax: 252-939-1807	CENTRAL AREA 4212 Mail Service Center Raleigh, NC 27699-4212 Courier Box: 56-20-08 Main: 919-733-3388 Fax: 919-715-2165	PIEDMONT AREA 131 E. Innes Street, Suite 206 Salisbury, NC 28144 Courier Box: 05-33-19 Main: 704-603-6833 Fax: 704-603-6832	WESTERN AREA 2090 US Highway 70 Swannanoa, NC 28778 Courier Box: 12-59-05 Main: 828-296-4747 Fax: 828-296-4750	
Nancy Hodges Nancy.Hodges@ncdps.gov O: 252-355-9013 C: 252-947-1565	Eddie Crews Walter.Crews@ncdps.gov No Office Number C: 919-214-2348	P. Scott Stoker P.Scott.Stoker@ncdps.gov O: 704-603-6833 C: 704-956-3984	Regina Arrowood Regina.Arrowood@ncdps.gov O: 828-296-4743 C: 828-230-3590	
 Beaufort Carteret Craven Duplin Edgecombe Hyde Jones Martin Nash Tyrrell Pamlico Washington Wilson 	 Caswell Durham Franklin Granville Halifax (Eastern) Johnston Person Vance Warren 	 Alexander Cabarrus Davidson Davie Iredell Mecklenburg Rowan Stanly 	 Buncombe Cleveland Gaston Henderson Lincoln McDowell Polk Rutherford Transylvania 	
Treneice Townes Treneice.Townes@ncdps.gov O: 252-355-9013 C: 252-312-6484	Denise Briggs Denise.Briggs@ncdps.gov O: 919-324-6391 C: 919-208-0576	Rich Smith Rich.Smith@ncdps.gov O: 704-603-6833 C: 704-787-0272	Megan Webster Megan.Webster@ncdps.gov O: 828-296-4744 C: 828-231-1621	
 Bertie Camden Chowan Currituck Dare Gates Hertford Northampton Pasquotank Perquimans Pitt 	 Alamance Chatham Orange Sampson (Eastern) Wake 	 Alleghany (Western) Ashe (Western) Forsyth Rockingham Stokes Surry Wilkes (Western) Yadkin (Western) 	 Avery Burke Caldwell Catawba Cherokee Clay Madison Mitchell Watauga Yancey 	
Pam Stokes Pamela.Stokes@ncdps.gov O: 252-355-9013 C: 919-920-4975	Lance Britt Lance.Britt@ncdps.gov O: 919-323-6845 C: 919-323-6845	Ronald Tillman Ronald.Tillman@ncdps.gov O: 704-603-6833 C: 980-330-9716	June Ward June.Ward@ncdps.gov O: 828-296-4745 C: 828-231-4719	
 Greene Lenoir New Hanover Pender Wayne 	 Bladen Brunswick Columbus Cumberland Harnett Hoke Lee Onslow (Eastern) Robeson Scotland 	 Anson Guilford Montgomery Moore Randolph Richmond Union 	 Graham Haywood Jackson Macon Swain 	
27 Counties Program Assistant Denise Bond Denise.Bond@ncdps.gov O: 252-355-9013	26 Counties Program Assistant Lynne Fleetwood Lynne.Fleetwood@ncdps.gov O: 919-324-6393 C: 919-218-4717	23 Counties Program Assistant Katie Hiott Katherine.Hiott@ncdps.gov O: 704-603-6833	24 Counties Program Assistant Cora Lee Brackett Cora.Brackett@ncdps.gov O: 828-296-4742	

ATTACHMENT H: G.S. §7B-2506 (13) through (23)

G.S. §7B-2506 (13) through (23). Dispositional alternatives for delinquent juveniles.

The court exercising jurisdiction over a juvenile who has been adjudicated delinquent may use the following alternatives in accordance with the dispositional structure set forth in G.S. 7B-2508

- (13) Order the juvenile to cooperate with placement in a wilderness program.
- (14) Order the juvenile to cooperate with placement in a residential treatment facility, an intensive nonresidential treatment program, an intensive substance abuse program, or in a group home other than a multipurpose group home operated by a State agency.
- (15) Place the juvenile on intensive probation under the supervision of a juvenile court counselor.
- (16) Order the juvenile to cooperate with a supervised day program requiring the juvenile to be present at a specified place for all or part of every day or of certain days. In determining whether to order a juvenile to a particular supervised day program, the court shall consider the structure and operations of the program and whether that program will meet the needs of the juvenile. The court also may require the juvenile to comply with any other reasonable conditions specified in the dispositional order that are designed to facilitate supervision.
- (17) Order the juvenile to participate in a regimented training program.
- (18) Order the juvenile to submit to house arrest.
- (19) Suspend imposition of a more severe, statutorily permissible disposition with the provision that the juvenile meet certain conditions agreed to by the juvenile and specified in the dispositional order. The conditions shall not exceed the allowable dispositions for the level under which disposition is being imposed.
- (20) Order that the juvenile be confined in an approved juvenile detention facility for a term of up to 14 24-hour periods, which confinement shall not be imposed consecutively with intermittent confinement pursuant to subdivision (12) of this section at the same dispositional hearing. The timing of this confinement shall be determined by the court in its discretion.
- (21) Order the residential placement of a juvenile in a multipurpose group home operated by a State agency.
- (22) Require restitution of more than five hundred dollars (\$500.00), full or partial, payable within a 12-month period to any person who has suffered loss or damage as a result of an offense committed by the juvenile. The court may determine the amount, terms, and conditions of restitution. If the juvenile participated with another person or persons, all participants should be jointly and severally responsible for the payment of the restitution; however, the court shall not require the juvenile to make restitution if the juvenile satisfies the court that the juvenile does not have, and could not reasonably acquire, the means to make restitution.
- (23) Order the juvenile to perform up to 200 hours supervised community service consistent with the juvenile's age, skill, and ability, specifying the nature of work and the number of hours required. The work shall be related to the seriousness of the juvenile's offense.