

North Carolina Department of Public Safety

Governor's Crime Commission

Roy Cooper, Governor Erik A. Hooks, Secretary Robert A. Evans, Chairman Diane Barber-Whitaker, Interim Executive Director

Juvenile Justice Planning Committee Meeting

Virtual Meeting via WebEx 1201 Front Street Raleigh, NC 27609 Tuesday, November 16, 2021

1:00 p.m. – 1:05 p.m.	Call to Order and Roll Call Approval of 8/17/2021 Minutes Ethics Reminder	Chair Rev. Stanley
1:05 p.m. – 1:10 p.m.	Introduction of GCC Executive Director	Diane Barber-Whitaker, Deputy Director
1:10 p.m. – 1:15 p.m. 1:15 p.m. – 1:20 p.m.	CJA Task Force Update RED Subcommittee Update	Chair Wendy Sotolongo Chair Lorraine Taylor
1:20 p.m. – 1:40 p.m.	GCC Staff Update	GCC Staff
1:40 p.m. – 2:35 p.m.	Community Violence Intervention Programs	NC Against Gun Violence Community Justice Action Fund Coalition to Stop Gun Violence
2:35 p.m. – 2:45 p.m.	JJPC Member Updates	JJPC Members
2:45 p.m. – 3:00 p.m. 3:00 p.m.	Old/New Business Adjourn	Chair Rev. Stanley

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Roy Cooper, Governor Eddie M. Buffaloe, Jr., Secretary Robert A. Evans, Chairman Caroline Farmer, Executive Director

Juvenile Justice Planning Committee Meeting

Virtual Meeting via WebEx 1201 Front Street Raleigh, NC 27609 Tuesday, November 16, 2021 1:00 p.m. – 3:00 p.m.

Attendees: Judge Julius Corpening II, Judge Beth Freshwater-Smith, Deputy Secretary William Lassiter, Ms. Danielle McLean, Mr. Michael O'Key, Ms. Angela Smith, Ms. Lauren Smith, Ms. Wendy Sotolongo, Reverend Bruce Stanley, Commissioner Christopher Suggs, Dr. Lorraine Taylor, Mr. Greear Webb, Commissioner James West, Ms. Dianne Whitman

Non-Attendees: Mr. Derek Brown, Ms. Virginia Lee Jicha, Mr. LaMon Jones, Mr. James Speight, Mr. Tabari Wallace

GCC Staff: Diane Barber-Whitaker, Caroline Farmer, Nickisha Livingston, Toni Lockley, Adonicca McAllister, Jaysia Noels, Sara Smith, Caroline Valand, Allen Jason Wimmer

Call to Order:

Chair Reverend Bruce Stanley called the meeting to order at 1:00 P.M.

Review and Approval of Minutes:

Chair Reverend Bruce Stanley called attention to the August 17, 2021 meeting minutes. Wendy Sotolongo moved to approve minutes; James West seconded. JJPC approved the minutes.

Reminders:

Ethics: The General Statute, Chapter 138A-35, and other provisions of the State Government Ethics Act/Recusal

Introduction of GCC Executive Director:

Diane Barber-Whitaker introduced Caroline Farmer, new NC Governor's Crime Commission Executive Director

CJA Task Force Update:

Chair Wendy Sotolongo provided updates from the November 4th meeting. Director Kimberly Friedman and Dr. Ben Goodman from the Duke Center for Child and Family Policy presented The Durham Family Initiative (DFI). They discussed the theoretical model of child abuse and the process model for preventing the maltreatment of children. The presentation also included a discussion about the pilot program, Family Connects Durham. Family Connects Durham is a

community-wide nurse home visiting program for all parents of newborns, regardless of income or socioeconomic status. Family Connects Durham's mission is to increase child well-being by bridging the gap between parent needs and community resources.

RED Subcommittee Update:

Chair Dr. Lorraine Taylor provided updates from the October 21st meeting. Special Deputy Attorney General Jasmine McGee presented on the NC Task Force for Racial Equity in Criminal Justice (TREC) reported on the Governor's recommendations. The RED Subcommittee has offered their assistance and expertise to TREC if needed.

Dr. Taylor advised that current Subcommittee members have received a survey from GCC staff about term dates and meeting times.

Staff Updates:

Chair Reverend Bruce Stanley announced that Commissioner Christopher Suggs won a seat on the Kinston City Council.

JJ Planning Team Lead Adonicca McAllister reviewed the FY21 Title II Award, open Juvenile Justice Subawards, recurring Title II Calls, SAG Allocation, and additional educational/training opportunities. Due to recent Federal guidance on required revisions to states' Compliance Manuals, States may not receive FY21 Title II funds until June 2022.

Presentation - Community Violence Intervention Programs:

There was a joint presentation about Community Violence Intervention Programs provided by three agencies: North Carolinians Against Gun Violence, the Community Justice Action Fund, and the Coalition to Stop Gun Violence.

Becky Ceartas, Director of North Carolinians Against Gun Violence, shared that NCAGV has been working for over 25 years to prevent gun violence in all forms, including community gun violence. Their mission is to make North Carolina safe against gun violence by educating the public about enacting new laws and enforcing current laws. Director Ceartas presented a slideshow.

Thia'a Rahman, State Advocacy Manager with Community Justice Action Fund, shared that the CJAF is changing the conversation on gun violence prevention by leading with the people closest to the pain of everyday gun violence. Ms. Rahman presented a slideshow.

Ari Davis, Senior Policy Analyst with the Coalition to Stop Gun Violence, shared that the Coalition is a national gun violence advocacy organization dedicated to promoting evidence-based policies and programs to reduce gun violence. Mr. Davis presented a slideshow.

JJPC Member Updates:

Chair Reverend Bruce Stanley opened the floor for announcements.

Mr. Michael O'Key is working on the Cumberland County team, Transforming the Youth Justice System: Promoting Equity, Community, and Wellbeing for Youth of Color. Mr. O'Key provided team project updates.

Old Business:

None

New Business:

None

Adjourn:

Chair Reverend Bruce Stanley adjourned the meeting at 2:30 P.M.

Meeting minutes taken by Sara Smith

Attachments

- 1. JJPC Agenda
- 2. JJPC meeting minutes from August 17, 2021
- 3. JJPC roll for attendance
- 4. Staff updates
- 5. NC Against Gun Violence
- 6. Community Justice Action Fund
- 7. Coalition to Stop Gun Violence

Roll for Attendance

Juvenile Justice Planning Committee

November 16, 2021 Meeting
If your name is not checked during the roll call, we may not be able to hear you. Please comment in the chat box or send an email to GCC_Admin@ncdps.gov to confirm your attendance.

	G C C C	radireci	
Mr.	Derek	Brown	
Judge	Julius H.	Corpening II	V
Judge	Beth	Freshwater-Smith	Y
Ms.	Virginia Lee	Jicha	
Mr.	LaMon	Jones	
Mr.	William L.	Lassiter	Y
Ms.	Danielle	McLean	Y
Mr.	Michael D.	O'Key	Y
Ms.	Angela P.	Smith	Y
Ms.	Lauren	Smith	Y
Ms.	Wendy C.	Sotolongo	Y
Mr.	James	Speight	
The Reverend	Bruce E.	Stanley	Y
Mr.	Christopher J.	Suggs	
Dr.	Lorraine C.	Taylor	V
Mr.	Tabari	Wallace	
Mr.	Greear	Webb	V
Commissioner	James P.	West	Y
Ms.	Diane	Whitman	V

Roll Call for Minutes

November 16, 2021 Meeting If your name is not checked during the roll call, we may not be able to hear you. Please comment in the chat box or send an email to GCC_Admin@ncdps.gov to confirm your ✓ Yes □ No □ Abstain ☐ In-Person Reverand Bruce Stanley Recuse ☐ Yes ☐ No ☐ Mr. Recuse Abstain ☐ In-Person Derek Brown ☑ Yes 🗌 No Abstain Judge Julius Corpening II Recuse ☐ In-Person ✓ Yes □ No Beth Freshwater-Smith Abstain ☐ In-Person Judge Recuse ☐ Yes ☐ No Ms. Jicha Recuse Abstain In-Person Virgina Lee Mr. ☐ Yes ☐ No LaMon Jones Recuse Abstain ☐ In-Person Mr. William "Billy" Lassiter Ms. ☐ Yes ☐ No ☐ Abstain Danielle McLean Recuse ☐ In-Person Mr. O'Key ✓ Yes □ No Abstain ☐ In-Person Micheal Recuse ✓ Yes □ No ☐ In-Person Ms. Lauren Smith Recuse Abstain Ms. Angela "Angie" Smith Abstain In-Person Ms. Wendy Sotolongo Recuse ☐ Yes Mr. □ No Abstain ☐ In-Person James "Jim" Speight Recuse ☑ Mr. Yes No 🗆 Abstain ☐ In-Person Recuse Christopher "Chris" Suggs \checkmark Dr. Lorraine Recuse Abstain In-Person Taylor Yes Mr. Tabari Wallace ☐ Yes ☐ No ☐ Recuse Abstain ☐ In-Person ✓ Yes □ No □ Mr. Greear Webb Recuse Abstain ☐ In-Person ✓ Yes □ No Commissioner James West Recuse Abstain ☐ In-Person Yes No 🗆 Ms. Dianne Whitman Recuse Abstain ☐ In-Person

GCC Staff Updates

Juvenile Justice Planning Committee
Adonicca McAllister
Juvenile Justice Lead Planner
November 16, 2021



North Carolina Department of Public Safety

Caroline Farmer comes to GCC from VolunteerNC, the NC Commission on Volunteerism and Community Service. She received her undergraduate and law degree from the University of North Carolina.

She is very active in community volunteerism, professional organizations and has served on numerous boards and commissions during her career. Farmer is currently a board member for the NC Education Corps and Association of State Commissions.

Welcome to GCC, Caroline!



Congratulations, Commissioner Suggs!



JJPC Youth Member Chris Suggs has won a seat on the Kinston City Council, making history as the youngest person to ever win a city election in North Carolina history.

Mr. Suggs. who is originally from Kinston, graduated from UNC in 2021 with degrees in religious studies and political science. He was the senior class president for the class of 2021 and the president of UNC's Black Student Movement.

Staff Updates

- Federal Award Update
- Subaward Update
- Federal Call Update
- SAG Allocation

Federal Award Update



Children's Justice Act (CJA) Award Update

- Received Federal award from US DHHS on September 4th, 2021
- PROJ014830: Building Trauma-Informed Courts in North Carolina will open 1/1/2022 – 12/31/2023
- Project Summary: With guidance from a multidisciplinary team of trauma and resilience practitioners and researchers, we will develop an online training that will introduce ACEs, describe how individual and collective trauma affects the courthouse experience, and share best practices for a trauma-informed courthouse.



OJJDP Title II Award Update

- ▶ 11/3/2021: OJJDP issued guidance to all states stating their determination that state compliance manuals do not align with the statutory and regulatory requirements
- OJJDP will send a template by December 15th that outlines the requirements and revisions to be used by all states
- States will have up to 180 days from the time the template is released to revise and resubmit their compliance monitoring manuals to OJJDP in order to be eligible to receive a FY2021 award

Compliance Manual Reviews

- Per OJJDP, general issues with compliance manuals include:
 - Failure to update manuals to comport with the requirements of the Formula Grants Program
 - Use of definitions inconsistent with the JJDP Act
 - Conflicts between state law and the core requirements not adequately addressed
- No specific details on when OJJDP intends to award FY21 funds after eligibility determinations



Funding Timeline



OJJDP will provide a template that aligns with the requirements.



States will receive the template by December 15, 2021.



States will have up to 180 days (June 13, 2022) from the time the template is released to revise and resubmit their compliance monitoring manuals to OJJDP.



Following the review of a state's revised compliance monitoring manual, OJJDP will notify the state of it's eligibility and compliance determination, and subsequently make the FY 2021 award to states eligible at that time.



Working for Youth Justice and Safety

ojjdp.ojp.gov



What This Means...

States may not receive FY21 Title II funds until after June 2022

- This will delay the opening of certain FY21 subrecipient projects scheduled for 1/1/2021 open
- GCC staff is working to communicate updates and provide guidance to all upcoming subrecipient projects
- Unsure of impact on FY22 solicitation/future awards



Subaward Update

Subaward Update

Prior to recent guidance, GCC developed funding strategy for upcoming awards:

- GCC received FY20 Title II funds mid-May 2021; FY20 subrecipient projects are open/awarded
- Remaining FY20 funding will be used to fund non-profit subrecipient projects opening 1/1
- FY21 Title II funds will be used to fund governmental subrecipient projects once OJJDP gives us a federal award start date



FY21 Non-Profit Subrecipient Projects

Project ID	Name	Subrecipient	Total Budget	Program Priority
PROJ015103	2022 Juvenile Court Alternatives for BIPOC Students with Disabilities	Disability Rights North Carolina	193,500.00	2021 Racial and Ethnic Disparities (RED)
PROJ014596	Nehemiah Pre-Apprenticeship Training	Nehemiah Community Empowerment Center, Inc	304,200.00	2021 Raise the Age Implementation
PROJ014669	District 27 Traditional Trades Program	Freedom House of Mecklenburg, Inc.	701 X30 90	2021 Raise the Age Implementation
PROJ014869	NC Families United: Partners in Mental Health and Juvenile Justice	North Carolina Families United, Inc.	356 987 00	2021 Raise the Age Implementation
PROJ015116	2022 Jackson HIGHTS Crisis Respite Service	HIGHTS, Inc.	93,732.00	2021 School Justice Partnerships



FY21 Governmental Subrecipient Projects

Project ID	Name	Subrecipient	Total Budget	Program Priority
PROJ015065	FY2021 CMPD Youth Diversion Program	City of Charlotte	81,970.56	2021 Racial and Ethnic Disparities (RED)
PROJ014711	2021-15th Prosecutorial District Juvenile Prosecutor	NC Administrative Office of the Courts	186,528.92	2021 Raise the Age Implementation
PROJ014897	2021 Indigent Defense Services Juvenile Defender Raise The Age Program	NC Administrative Office of the Courts	117,504.68	2021 Raise the Age Implementation
PROJ014674	2022 McDowell County Teen Court	County of McDowell	153,782.08	2021 School Justice Partnerships
PROJ015114	Dismantling Racial Inequity in Juvenile Justice	Department of Public Safety	237 N5N NN	2021 Racial and Ethnic Disparities (RED)



Federal Call Update



Federal Call Updates

OJJDP SAG Call - 7/28

SAG 101, youth member involvement

OJJDP Compliance Monitors Call – 8/11

New monitoring requirements

OJJDP RED Coordinators Call – 9/8

Establishing RED Advisory groups for compliance, how states use RED Subcommittees

CJJ JJ Specialist Call – 9/28

States discussed determination/Federal award updates, shut down

OJJDP JJ Specialist/Compliance Monitors Call – 10/20

New monitoring requirements; court holding facilities and 11B of JJDP Act (Interest of Justice)



Section 223(a)(11)(B)

- Known previously as the "Interest of Justice" requirement
- Implementation deadline for states: December 21, 2021
- GCC is required to monitor for statewide compliance;
 compliance will impact future funding determinations
 beginning FY22

Court Holding Facilities

Sec. 103 [34 U.S.C. § 11103. Definitions

The definition of "jail or lockups for adults" in the JJDP Act was amended by the Juvenile Justice Reform Act (JJRA) to include court holding facilities

Signed into Law on December 21, 2018

The statute amending the definition was signed into law on December 21, 2018, and became effective, by the express terms of the statute, beginning with awards made in FY 2020 with project periods beginning October 1, 2020.

The requirement that states monitor court holding facilities for jail removal violations became effective for the current FY 2021 data collection period that began on October 1, 2020.



Became Effective on October 1, 2020



Conferences Attended

Coalition for Juvenile Justice 2021 Racial and Ethnic Disparities Conference

- November 2-3, 2021
- Sessions available online in the conference platform

OJJDP 2021 State Relations and Assistance Division (SRAD) National Training Conference

- November 8-10, 2021
- Materials from sessions currently available online



State Advisory Group (SAG) Allocation

State Advisory Group Allocation

▶ 34 U.S.Code §11132. Allocation of funds
(d)Minimum annual allocation for assistance of advisory group
In accordance with regulations promulgated under this part, not
more than 5 percent of the annual allocation to any State under
this part shall be available to assist the advisory group
established under section 11133(a)(3) of this title.d)



State Advisory Group Allocation

Funding Year	2018	2019	2020
SAG Allocation	\$20,000.00	\$20,000.00	\$20,000.00
Funds expire	9/30/2023	9/30/2023	9/30/2024

- Funds can be used for...
 - SAG and subcommittee activities
 - Conferences, webinars, training, etc.
 - Other expenses incurred (ex. travel)
- How can we work to utilize these funds?



Phase 1 Racial Equity Training

- JotForm sign up to R/ED Subcommittee and JJPC to determine how many will be attending
- Upcoming Phase I REI Trainings (2-day training): December 6-7 January 12-13 February 9-10
- Depending on interest, should GCC book REI to do a training specifically for us? We are using the survey to determine whether it will be more beneficial to book a Phase I training



Other Updates

North Carolina Department of Public Safety

Georgetown University Center for JJ Reform & Children's Law and Policy - Breakthrough Series Collaborative (BSC)

NC DPS D-ACJJ (applicant) and Cumberland County one of 5 jurisdictions selected to be part of the program

- 18-month action-focused training program that is designed to support local jurisdictions in their efforts to reduce racial and ethnic disparities
- Chart pathways and processes that lead to youth justice involvement
- Identify key decision points that create disparities

North Carolina Department of Public Safety

Test practices and processes that advance community-based services and supports, including alternatives to system involvement



Awarded Jurisdictions

- Allen County, Indiana
- Cumberland County, North Carolina
- Racine County, Wisconsin
- Summit County, Ohio
- Washington County, Oregon



Questions?

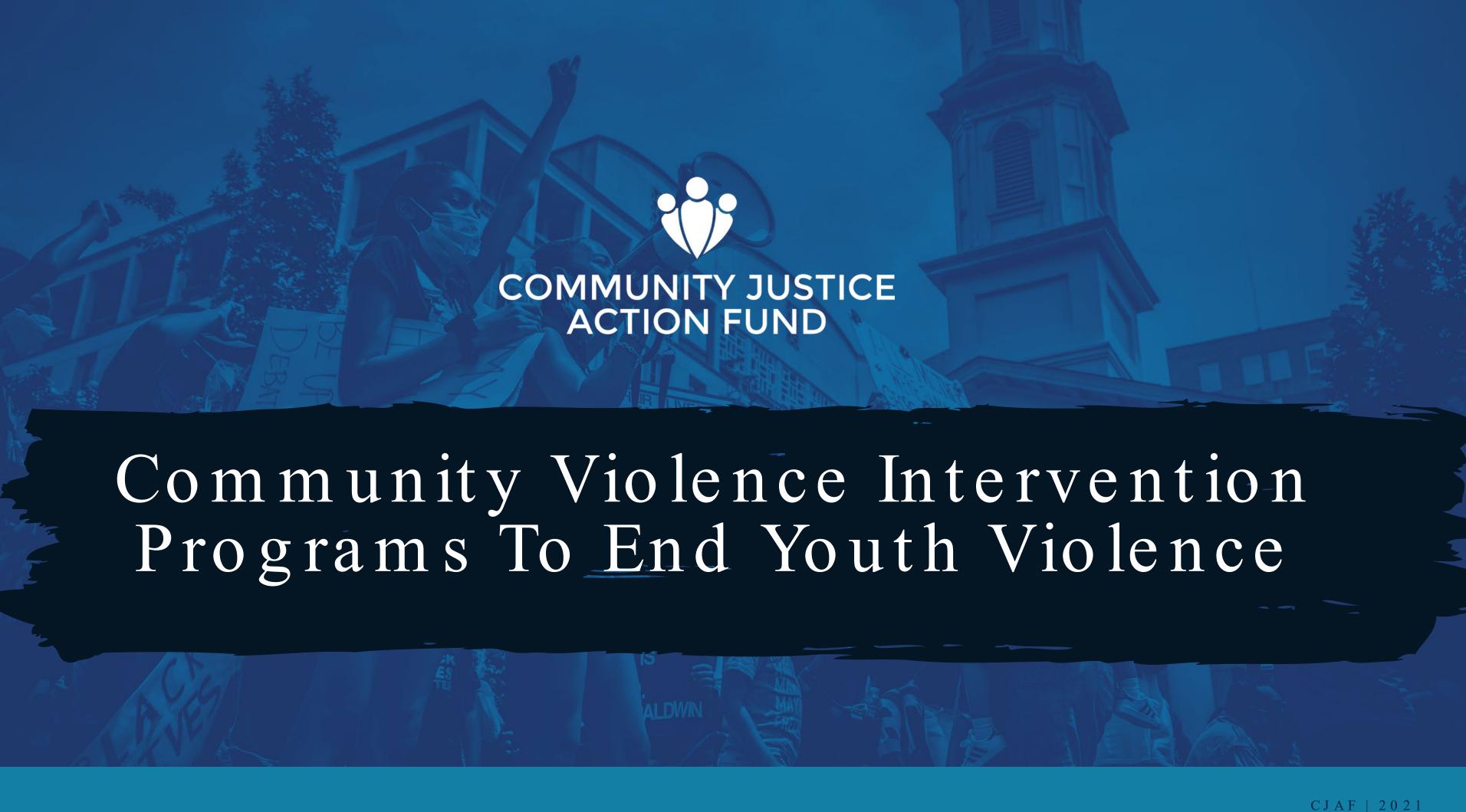


North Carolinians Against Gun Violence's

mission is to make North Carolina safe from gun violence by educating the publi about preventing gun violence, enforcing current laws and enacting needed new laws.

Statistics

- 2020 was the most violent year in the 21st century in NC. In 2020, 670 people in North Carolina died as a result of firearms, up from 511 the prior year. This does not include suicides.
- 0-17 year olds firearm deaths increased by 88% in 2020 compared to 2019. Most deaths were homicides followed by suicides.
- The number of child firearm deaths among ages 15-17 year-olds almost doubled in 2020 compared to 2019. Most deaths were among males.



Community Justice Starts With You.

The Community Justice Action
Fund is changing the conversation
on gun violence prevention by
leading with the people closest to
the pain of everyday gun violence.

We are working to eliminate the gun violence epidemic by:

- Changing the narrative around gun violence in America.
- Building community amongst activists, policymakers, concerned citizens and community leaders.
- Advancing bold policy agendas at the state, local, and federal level.

THE GUN VIOLENCE EPIDEMIC



More than 100,000 people are injured or killed by guns every year



74% of all gun homicides victims in 2019 were Black or Latinx



Gun violence is spiking in Black and brown communities during the COVID-19 pandemic



Police violence against Black & Latinx people continues to destroy our communities



Violence against women, and LGBTQ people, particularly transgender women, continues to plague our communities.



Gun violence costs our U.S. economy approximately \$280 billion EVERY YEAR

ADDRESSING VIOLENCE IN OUR COMMUNITIES

Violence Intervention

Reducing Risk Factors

Addressing Root Causes

Community or Hospital Violence Intervention

Survivor and Victim Services

Healing and Trauma Services Cognitive Behavior Therapy Programs

Strategic Workforce
Development
Programs

Addressing Gun Access Addressing Family and Intimate Partner Violence

Access To Trauma Centers and Quality Health Care

Housing and Environmental Issues

Physical, Emotional and Mental Wellness

Economic and Social Inequities

Educational Inequality

COMMUNITY VIOLENCE INTERVENTION AND PREVENTION STRATEGIES

FOCUS ON THOSE MOST AT RISK



40% OF THOSE SHOT ARE KILLED OR INJURED AGAIN WITHIN 5 YEARS



LESS THAN 2% ARE CONNECTED TO 80% OF COMMUNITY VIOLENCE

THIS POPULATION IS THE HARDEST TO REACH WITHOUT TARGETED STRATEGIES

COMMON EVIDENCE BASED VIOLENCE PREVENTION MODELS

VIOLENCE INTERVENTION

Community and Hospital Programs focused on directly intervening interpersonal or group conflict, negotiating ceasefires and shifting neighborhood cultural norms.

COGNITIVE BEHAVIOR THERAPY

Programs focused on changing the mindset, mental health and ultimately the lifestyle of those most at-risk of gun violence.

SURVIVOR SUPPORT SERVICES

Programs focused on providing social services for survivors of gun violence, including resources like housing, employment, trauma therapy, etc.

YOUTH EMPLOYMENT SERVICES

Programs focused providing youth employment for youth most at risk to gun violence, which include wrap around services and resources.

CVIPROGRAMS TARGET YOUTH



Life Camp Inc.-Provides healing, traum a care and support to youth directly impacted by violence.

New York, New York



ROCA Inc. Provides cognitive
behavioral therapy,
life skills, job training
and mentorship to at
risk young men.

Boston, Massachusetts



Bull City United -Provides violence intervention and wrap around services to those impacted or at risk of violence.

Durham, NC

STATES, COUNTIES AND CITIES Across America Are Making HISTORIC Investments

STATE HIGHLIGHTS California - \$200 Million District of Columbia - \$193 Million Illinois - \$150 Million New York - \$138 Million Michigan - \$75 Million New Jersey - \$45 Million Minnesota - \$15 Million Tennessee - \$10 Million Virginia - \$4 Million Connecticut - \$3 Million

CITY HIGHLIGHTS

Philadelphia, PA - \$155.7 Million Indianapolis, IN - \$45 Million Oakland, CA - \$18 Million Miam i, FL - \$8 Million Atlanta, GA - \$7.5 Million Buffalo, NY - \$6 Million Columbus, OH - \$19.7 Million Cincinnati, OH - \$5 Million Akron, OH - \$24 Million Milwaukee, WI - \$3 Million Richmond, VA - \$1.5 Million Charlotte, NC - \$2 Million St. Louis, MO - \$11.5 Million Minnesota, MN - \$15 Million Baton Rouge - \$2.5 Million Los Angeles - \$20 Million



Evaluations of CVI programs

Ari Davis, Senior Policy Analyst



Evaluations of CVI Programs

- Crisis Management System NYC
- Becoming a Man (BAM) Chicago
- Safe and Successful Youth Imitative MA



Crisis Management System - NYC

- Violence interruption using credible messengers
 - Cure Violence model
- Contracted with community-based organizations
- Provided wrap-around supports
 - Employment, housing, mental health support
- Focus on neighborhoods with high rates of violence
 - 3 neighborhood areas



Evaluation

- John Jay College of Criminal Justice CUNY evaluation
- Matched sites with the program to similar neighborhoods without the program
- Used statistical modeling to control for crime trends, education, employment, demographics

Results







Becoming a Man (BAM)

- Program developed by Youth Guidance in Chicago
- Intervention for boys in Chicago public schools and in juvenile detention centers
- 1 hour session, once a week for 1-2 years
- Cognitive behavioral therapy in group setting
 - Introspection/ metacognition
 - Role-playing
 - Skill-building
 - Group support
- Counselors are trained in program but do not need background in social work



Evaluation

- University of Chicago Crime Lab
- 3 randomized control trials
 - Large sample sizes 2,700
- Reduced:
 - Total arrest **28-35**%
 - Violent crime arrests 45-50%
 - Readmission to juvenile detention center by 21%
- Increased graduation rates 12-19%
- Large cost saving
 - Cheap to implement
 - For every \$1 invested up to \$30 in social costs are saved



Safe and Successful Youth Initiative (SSYI) – Massachusetts

- State level approach to address youth violence 2010
 - State funded, operated through the Executive Office of Health and Human Services (\$7.5 million in 2018)
 - Launched in 11 cities, focused on youth ages 14-24
 - Highly focused –victim or perpetrator of violence
 - Key components:
 - Street outreach credible messengers
 - Positive development supports
 - Case management connect to social services
 - Multi-agency and community collaboration
 - Flexibility to meet needs within city



Evaluation

- American Institutes for Research (AIR) and WestEd evaluation
- Rigorous statistical methods used to create the comparison group Results:
- 20% reduction in non-violent offenses
- 38% reduction in violent offenses
- Cities that received funding for SSYI in 2018 had:
 - 815 fewer youth victims of violent crime
 - Saved \$38 million in crime-related costs
 - For every dollar invested in SSYI, cities save \$5.10
 - NIJ CrimeSolutions.gov promising evidence



Key Takeaways

- Rigorous evaluations in a range of cities find that CVI programs are a costeffective way to save lives and improve wellbeing.
- Consistent program funding and ongoing support for street outreach workers is vital to program success.
- Community violence intervention programs are an evidence-based approach to reducing violence and saving lives.



References:

- New York City's Crisis Management System
 - Butts JA, Wolff KT, Misshula E, & Delgado S. (2015). Effectiveness of the Cure Violence Model in New York City. John Jay College of Criminal Justice, Research & Evaluation Center.
- Becoming a Man (BAM)
 - Heller SB, Shah AK, Guryan J, Ludwig J, Mullainathan S, & Pollack HA. (2017). Thinking, fast and slow? Some field experiments to reduce crime and dropout in Chicago. The Quarterly Journal of Economics.
- Safe and Successful Youth Initiative (SSYI)
 - Campie P, Petrosino A, Fronius T, & Read N. (2017). <u>Community-Based Violence Prevention Study of the Safe and Successful Youth Initiative: An Intervention To Prevent Urban Gun Violence</u>. American Institutes for Research (AIR).
 - Crime Solutions Program Profile: SSYI. National Institute of Justice.

